

DFIs Best Practices: "Credit Risk Management in SME Lending"

By
Datuk Mohd Radzif Mohd Yunus
Group Managing Director
SME Bank, Malaysia



Why SMEs are so important

OPPORTUNITIES IN ASEAN

USD 2.5 Trillion combined GDP

6th largest economy

630 Million population

3rd largest labour force behind China & India

60% population below age of 35

POINTS OF CONTENTION

Broad Disparity on Economic Growth

Singapore GDP is 50x higher than Cambodia and Myanmar

7x Variance in Average Earnings

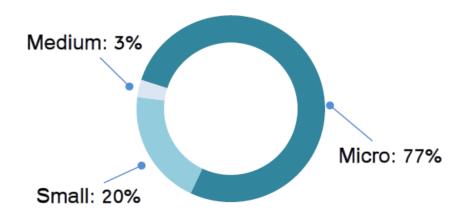
Only 25% Intra-Regional Trade

Source: APEC

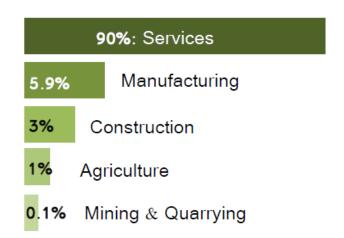


Why SMEs are so important

97.3% (645,136) Business Establishments in Malaysia are SMEs



SMEs cut across all sectors of the Economy



SMEs Contribution to the Economy 2014



MIM



35.9% GDP

65.0% Employment

19.7% Exports

Source: SME Corporation 2014/2015 & Annual Report BNM 2014



Credit Risk Management in SME Lending

Credit risk continues to remain the largest source of risk for DFIs

Appropriate overview by the Board of Directors and Management





Adequate infrastructure for credit risk management

An integrated risk management process



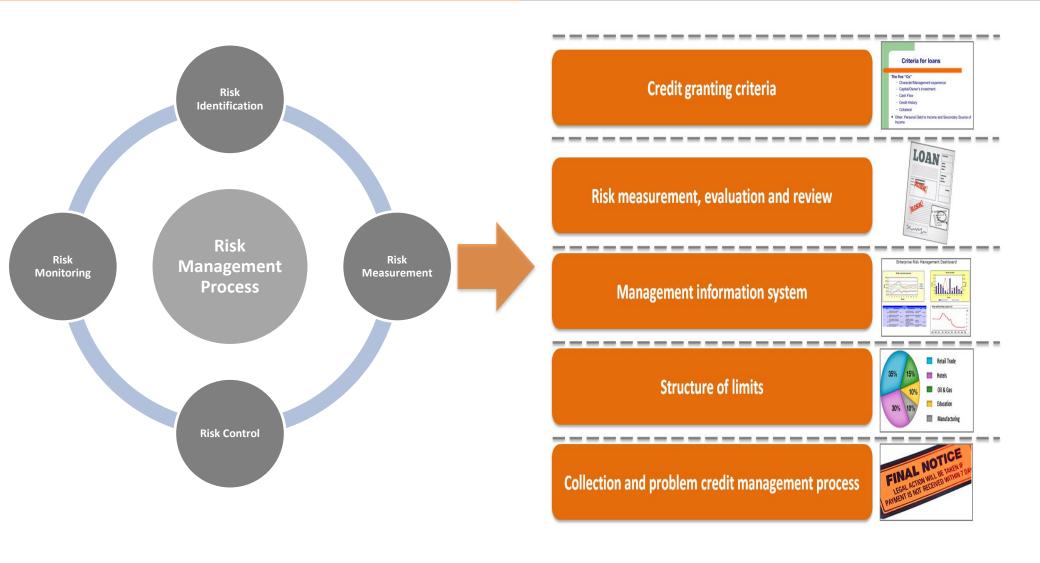


Comprehensive internal controls and audit procedures





Components of Sound Credit Risk Management Process



RISK MANAGEMENT IN DFIs



For business. For growth. For life.

Main Role of DFIs - Beyond Financing

Banking

Financial assistance serves as enabler for SMEs, as engine of growth, to move up the value chain and create viral effect to the economy



FINANCING

INTERVENTION

Development

High Impact Developmental
Program Through
Synergized Approach of
Financial Assistance
and Intervention

Hand-holding
approach from
the entry point
to inculcate business
acumen and propel
SME business
to the next level

Small Medium Enterprises (SMEs)

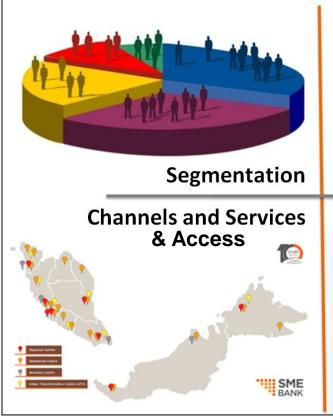
MICRO

SMALL

MEDIUM



Approach to SME Banking

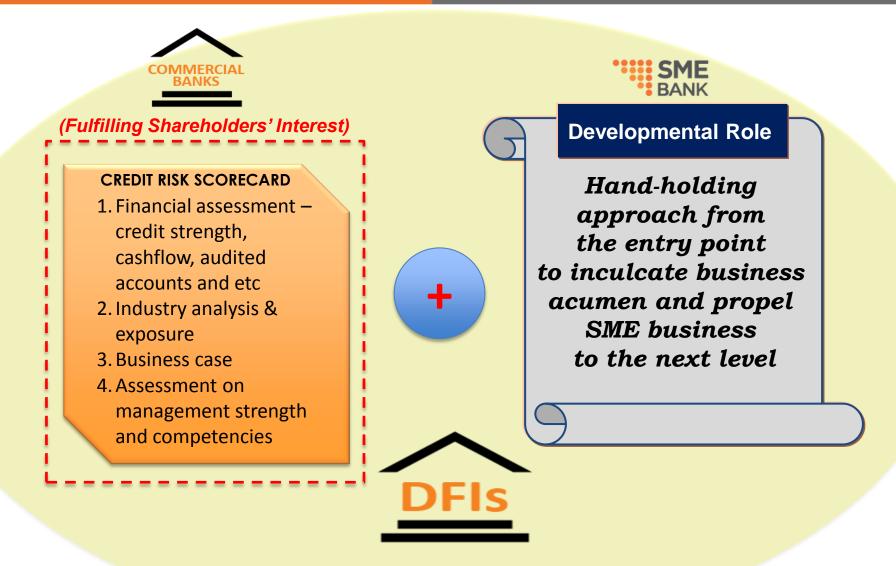




Risk Mgmt approach in DFIs is different from commercial banks

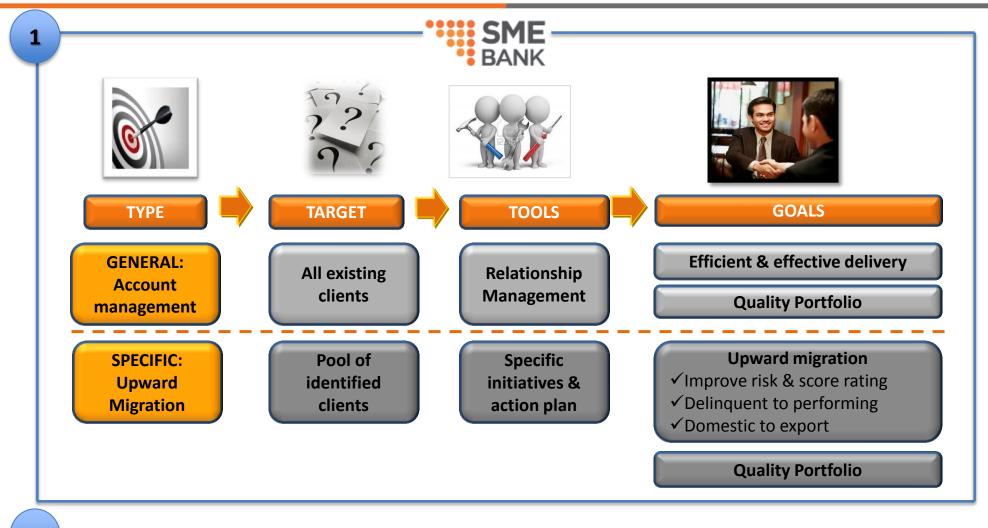


DFI's Roles are Beyond Financing



(Fulfilling National Agenda & Growth)

Intervention Mechanism & Approach





7 intervention steps

7 intervention steps

Diversifying Stage7 Wealth Harvesting Creation Large **SMEs** Stage 6 **Turning Auto-**Expansion Pilot On Building a Stage 5 Ralanced Sustainability Medium Business Capture Market Stage 4 Share & Getting Growth Out of Chaos **Small** Stage 3 Hand-to-Mouth **Survivability** Strategy Mastery of Stage 2 Essential **Foundation Micros** Knowledge/Skills Identifying & Stage 1 Refining Idea Ideation Startups **Potential**

MATURITY

G R O W T H

I N F A N C

Y

Thank you



Small Medium Enterprise Development Bank Malaysia Berhad 49572-H Menara SME Bank, Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia Tel: +603 2615 2020 Fax: +603 2698 1748







